

At-a-Glance:

Gross Patient Revenue:	\$	4,970,212
Net Patient Revenue:	\$	2,742,359
Other Operating Revenue:	\$	44,202
Total Operating Expense:	\$	(3,180,338)
Non-Operating Revenue:	\$	144,064
Profit/(Loss):	\$	19,160

Inpatient Volume:

- Acute patient days in December were 43 compared to 40 in November; budget is 36.
- Swing patient days were 2 compared to 32 in November; budget is 36.
- Total combined patient days in December were 45, budget is 72.

Outpatient Volume:

- Outpatient visits were 3,782, which is 235 over our budget of 3,547.
- Rural Health Clinic visits were 1,312, which is 156 under our budget of 1,468.
- Specialty Clinic visits were 300, which is 52 under our budget of 352.
- Emergency room visits were 423, which was 130 over our budget of 293.

Departmental/Ancillary Service Stats:

- Public Health Visits, Laboratory Procedures, CT Scans, DEXA Scans, General Radiology, Mammograms, MRI, PET Scans, EKG, Home Sleep Studies, Sleep Studies, and Surgery met or exceeded budget for the month.

Financial:

- Deductions from revenue for December were \$2,227,853 compared to \$2,226,586 in November. Deductions from revenue as a percentage of Gross patient revenue went from 45.18% in November to 44.82% in December. Budgeted year-to-date Deductions from revenue are 43.64% of Gross patient revenue, compared to actual year-to-date of 44.92%.
- Total Operating Expenses in December were \$3,180,338 compared to \$3,040,044 in November.
- Year-to-date net profit/(loss) is \$772,909; budget is \$565,710.

Statement of Net Position
December 1, 2021 and December 31, 2021

	<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>		<u>Current Month</u>	<u>Prior Month</u>	<u>Change</u>	<u>Prior Year</u>	<u>Change</u>
	<u>December</u>	<u>November</u>	<u>Prior</u>	<u>December</u>	<u>Prior</u>		<u>December</u>	<u>November</u>	<u>Prior</u>	<u>December</u>	<u>Prior</u>
	<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>		<u>2021</u>	<u>2021</u>	<u>Month</u>	<u>2020</u>	<u>Year</u>
Assets						Liabilities and Net Position					
Cash	\$ 11,943,411	\$ 11,312,704	\$ 630,706	\$ 9,988,066	\$ 1,955,345	Current Liabilities					
Investments - Operating	7,425,910	7,747,431	(321,521)	8,959,841	(1,533,931)	Current portion of long-term debt	\$ 1,109,910	\$ 1,109,910	\$ -	\$ 1,048,731	\$ 61,179
Total Cash and Cash equivalents	\$ 19,369,320	\$ 19,060,135	\$ 309,185	\$ 18,947,906	\$ 421,414	Accounts Pay & Acc'd Liabilities	527,711	870,735	(343,024)	684,468	\$ (156,757)
Accounts Receivable	\$ 8,512,356	\$ 8,989,189	\$ (476,833)	\$ 8,982,647	\$ (470,291)	Accrued Salaries & Benefits	1,612,532	1,350,926	261,606	1,322,254	\$ 290,278
LESS: Allow for Contractual Adj	(3,509,000)	(3,668,000)	159,000	(3,758,000)	249,000	Accrued Interest	35,273	26,455	8,818	41,673	\$ (6,400)
LESS: Allow for Doubtful Accts	(343,000)	(341,000)	(2,000)	(340,000)	(3,000)	Est Third-party payer settlement	-	-	-	-	\$ -
Net Accounts Receivable	\$ 4,660,356	\$ 4,980,189	\$ (319,833)	\$ 4,884,647	\$ (224,291)	Other	282,089	266,334	15,755	280,682	\$ 1,407
Other Receivables	\$ 1,714,351	\$ 1,740,913	\$ (26,562)	\$ 1,712,005	\$ 2,347	Total Current Liabilities	\$ 3,567,515	\$ 3,624,359	\$ (56,845)	\$ 3,377,809	\$ 189,706
Inventories	784,794	791,646	(6,852)	727,366	57,428	Long Term Liabilities					
Prepaid Expenses	427,409	453,970	(26,561)	483,947	(56,539)	Long Term Debt less Current	3,625,587	3,635,268	(9,681)	6,550,479	\$ (2,924,892)
Other Current Assets	-	-	-	-	-	Net Pension Liability	9,027,948	8,993,705	34,243	7,393,067	\$ 1,634,881
Est Third-party payer settlement	(3,757,085)	(3,964,370)	207,286	(4,981,512)	1,224,428	Other	-	-	-	-	\$ -
Total Current Assets	\$ 23,199,146	\$ 23,062,484	\$ 136,663	\$ 21,774,360	\$ 1,424,786	Total Long Term Liabilities	12,653,535	12,628,973	24,562	13,943,546	\$ (1,290,011)
Investment limited as to use:						Total Liabilities	\$ 16,221,050	\$ 16,253,332	\$ (32,282)	\$ 17,321,354	\$ (1,100,305)
Board Designated	\$ 32,067	\$ 27,393	\$ 4,674	\$ 39,870	\$ (7,803)	Deferred Inflows of Resources					
Debt Service	1,123,097	1,031,431	\$ 91,666	1,112,685	10,412	Unavailable Property Tax Revenue	1,627,090	1,627,090	-	1,588,344	\$ 38,746
Donor Restricted	55,307	53,838	\$ 1,469	55,343	(36)	Pension Related Deferred Inflows	211,949	211,949	-	1,144,657	(932,708)
Long Term Investments	\$ 1,210,470	\$ 1,112,662	\$ 97,809	\$ 1,207,898	2,573	HHS Stimulus Grant - Deferred Inflows	861,491	785,863	75,629	2,143,066	(1,281,574)
Plant, Property & Equipment	\$ 36,677,227	\$ 36,638,715	\$ 38,512	\$ 35,359,017	\$ 1,318,210	OPEB Related Deferred Inflows	235,865	235,865	-	202,527	33,338
Less Accum Depreciation/Amort	(29,270,697)	(29,060,220)	(210,477)	(26,777,119)	(2,493,578)	Total Deferred Inflows of Resources	\$ 2,936,395	\$ 2,860,767	\$ 75,629	\$ 5,078,594	\$ (2,142,198)
Net Plant Property & Equipment	\$ 7,406,529	\$ 7,578,495	\$ (171,965)	\$ 8,581,898	\$ (1,175,369)	Net Position					
Deferred Financing Costs	\$ -	\$ -	\$ -	\$ -	\$ -	Unrestricted Net Assets	\$ 8,645,385	\$ 9,315,513	\$ (670,127)	\$ 5,769,064	\$ 2,876,322
Other Long Term Assets	-	-	-	-	-	Unrestricted Net Assets GASB68	5,570,496	4,974,344	596,152	4,974,344	596,152
Total Assets	\$ 31,816,146	\$ 31,753,640	\$ 62,506	\$ 31,564,156	\$ 251,991	Restricted Net Assets	1,173,404	1,080,269	93,135	1,161,492	\$ 11,912
Deferred Outflows of Resources						Total Net Position	\$ 15,389,285	\$ 15,370,126	\$ 19,159	\$ 11,904,900	\$ 3,484,386
Pension/OPEB Related Deferred Outflows	\$ 2,730,584	\$ 2,730,584	\$ -	\$ 2,740,692	\$ (10,108)	Total Liab, Deferred Inflows & Net Position	\$ 34,546,730	\$ 34,484,224	\$ 62,506	\$ 34,304,848	\$ 241,883
Total Assets & Deferred Outflows of Resources	\$ 34,546,730	\$ 34,484,224	\$ 62,506	\$ 34,304,848	\$ 241,883						

**Statement of Revenue, Expenses and Net Position
For the Month and YTD Ending December 31, 2021**

Month Ending							Year to Date Ending							
Current Yr	Budget	Actual +/-	Actual +/-	Prior Yr	Actual +/-	Actual +/-	Current YTD	Budget YTD	Actual +/-	Actual +/-	Prior YTD	Actual +/-	Actual +/-	
Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	Month	Month	Budget \$	Budget %	Month	Prior Year \$	Prior Year %	
\$ 258,666	\$ 293,415	\$ (34,749)	-11.84%	\$ 398,245	\$ (139,579)	-35.05%	Inpatient Revenue	\$ 1,551,728	\$ 1,741,560	\$ (189,832)	-10.90%	\$ 2,172,547	\$ (620,819)	-28.58%
4,228,714	3,836,932	391,782	10.21%	3,483,894	744,820	21.38%	Outpatient Revenue	24,520,589	22,774,048	1,746,541	7.67%	\$ 21,246,475	3,274,114	15.41%
477,226	543,554	(66,328)	-12.20%	445,215	32,011	7.19%	Clinic Revenue	3,269,638	3,226,256	43,382	1.34%	\$ 2,576,684	692,955	26.89%
5,606	5,735	(129)	-2.25%	5,195	411	7.92%	Other Revenue	31,933	34,040	(2,107)	-6.19%	\$ 31,096	837	2.69%
\$ 4,970,212	\$ 4,679,636	\$ 290,576	6.21%	\$ 4,332,549	\$ 637,663	14.72%	Total Gross Revenue	\$ 29,373,888	\$ 27,775,904	1,597,984	5.75%	\$ 26,026,801	3,347,087	12.86%
2,087,772	1,879,784	207,988	11.06%	1,727,811	359,961	20.83%	Contractual Adjustments	12,321,860	11,278,704	1,043,156	9.25%	\$ 10,642,424	1,679,436	15.78%
90,949	69,705	21,244	30.48%	96,524	(5,575)	-5.78%	Admin Adjustments	559,724	418,230	141,494	33.83%	\$ 470,427	89,297	18.98%
4,382	2,312	2,070	89.52%	1,597	2,785	174.41%	Charity Care	15,769	13,872	1,897	13.68%	\$ 14,006	1,764	12.59%
44,750	68,513	(23,763)	-34.68%	38,776	5,974	15.41%	Bad Debt	298,533	411,078	(112,545)	-27.38%	\$ 162,559	135,974	83.65%
\$ 2,227,853	\$ 2,020,314	\$ 207,539	10.27%	\$ 1,864,708	\$ 363,145	19.47%	Deductions From Revenue	\$ 13,195,887	\$ 12,121,884	\$ 1,074,003	8.86%	\$ 11,289,416	\$ 1,906,470	16.89%
44.82%							Net Patient Revenue	\$ 16,178,002	\$ 15,654,020	\$ 523,982	3.35%	\$ 14,737,385	\$ 1,440,617	9.78%
55.18%	56.83%	-1.65%		56.96%	-1.78%		Net Revenue %	55.08%	56.36%	-1.28%		56.62%	-1.55%	
44,202	28,378	15,824	55.76%	49,674	(5,472)	-11.02%	Other Operating Revenue	228,613	170,268	58,345	34.27%	\$ 227,040	1,573	0.69%
268,872	285,200	(16,328)	-5.73%	266,735	2,138	0.80%	340B Program Revenue	1,662,878	1,692,800	(29,922)	-1.77%	\$ 1,695,403	(32,525)	-1.92%
\$ 3,055,434	\$ 2,972,900	\$ 82,534	2.78%	\$ 2,784,249	\$ 271,184	9.74%	Total Operating Revenue	\$ 18,069,494	\$ 17,517,088	\$ 552,406	3.15%	\$ 16,659,828	\$ 1,409,666	8.46%
1,180,928	1,076,599	104,329	9.69%	922,226	258,701	28.05%	Salaries and Wages	6,184,601	6,390,136	(205,535)	-3.22%	\$ 5,563,154	621,447	11.17%
346,615	332,205	14,410	4.34%	327,117	19,497	5.96%	Benefits	1,917,127	1,981,920	(64,793)	-3.27%	\$ 1,860,539	56,588	3.04%
283,824	284,588	(764)	-0.27%	356,459	(72,635)	-20.38%	Contract Labor/Services	1,749,541	1,707,528	42,013	2.46%	\$ 1,733,618	15,924	0.92%
\$ 1,811,366	\$ 1,693,392	117,974	6.97%	\$ 1,605,803	205,564	12.80%	Total Labor Costs	\$ 9,851,270	10,079,584	(228,314)	-2.27%	\$ 9,157,311	693,959	7.58%
242,149	250,381	(8,232)	-3.29%	237,052	5,098	2.15%	Fees - Other Services	1,461,245	1,502,286	(41,041)	-2.73%	\$ 1,532,073	(70,828)	-4.62%
671,953	521,264	150,689	28.91%	661,425	10,527	1.59%	Supplies	3,431,272	3,127,584	303,688	9.71%	\$ 3,129,716	301,556	9.64%
49,456	51,531	(2,075)	-4.03%	36,259	13,197	36.40%	Facility Costs	288,500	309,186	(20,686)	-6.69%	\$ 267,132	21,369	8.00%
30,098	36,666	(6,568)	-17.91%	23,330	6,768	29.01%	Repairs / Maintenance	187,380	219,996	(32,616)	-14.83%	\$ 134,484	52,896	39.33%
4,808	5,669	(861)	-15.18%	5,093	(284)	-5.58%	Lease / Rent	28,104	34,014	(5,910)	-17.37%	\$ 30,764	(2,659)	-8.64%
12,159	12,253	(94)	-0.77%	13,609	(1,451)	-10.66%	Insurance	72,951	73,518	(567)	-0.77%	\$ 81,656	(8,704)	-10.66%
8,957	10,005	(1,048)	-10.48%	11,716	(2,759)	-23.55%	Interest	58,539	60,030	(1,491)	-2.48%	\$ 68,148	(9,610)	-14.10%
214,038	210,920	3,118	1.48%	200,284	13,753	6.87%	Depreciation / Amortization	1,279,065	1,265,520	13,545	1.07%	\$ 1,190,934	88,131	7.40%
38,982	44,827	(5,845)	-13.04%	19,901	19,081	95.88%	Other Expense	218,471	268,962	(50,491)	-18.77%	\$ 141,286	77,184	54.63%
96,372	156,586	(60,214)	-38.45%	140,889	(44,518)	-31.60%	340B Retail Program Costs	1,337,424	939,516	397,908	42.35%	\$ 939,515	397,909	42.35%
\$ 3,180,338	\$ 2,993,494	\$ 186,844	6.24%	\$ 2,955,361	\$ 224,977	7.61%	Total Operating Expenses	\$ 18,214,221	\$ 17,880,196	\$ 334,025	1.87%	\$ 16,673,018	\$ 1,541,203	9.24%
\$ (124,904)	\$ (20,594)	\$ (104,310)	506.51%	\$ (171,112)	\$ 46,208	-27.00%	Operating Income/(Loss) \$	\$ (144,727)	\$ (363,108)	\$ 218,381	-60.14%	\$ (13,190)	\$ (131,537)	997.23%
-4.09%	-0.69%	-3.40%		-6.15%	2.06%		Operating Income/(Loss) %	-0.80%	-2.07%	1.27%		-0.08%	-0.72%	
\$ 98,090	\$ 200,331	\$ (102,241)	-51.04%	\$ 40,888	\$ 57,202	139.90%	Operating EBIDA \$	\$ 1,192,876	\$ 962,442	\$ 230,434	23.94%	\$ 1,245,892	\$ (53,015)	-4.26%
3.21%	6.74%	-3.53%		1.47%	1.74%		Operating EBIDA %	6.60%	5.49%	1.11%		7.48%	-0.88%	
\$ 6,123	\$ 10,086	(3,963)	-39.29%	\$ 11,344	(5,221)	-46.02%	Investment Income	\$ 38,964	\$ 60,516	(21,552)	-35.61%	\$ 64,223	(25,259.25)	-39.33%
135,591	136,215	(624)	-0.46%	132,362	3,229	2.44%	Tax Levy Revenue	813,545	\$ 817,290	(3,745)	-0.46%	\$ 794,172	19,373	2.44%
2,350	8,502	(6,152)	-72.36%	46,763	(44,413)	-94.97%	Contributions	65,128	\$ 51,012	14,116	27.67%	\$ 186,390	(121,263)	-65.06%
-	-	-	-	-	-	#DIV/0!	Other	\$ -	\$ -	\$ -	-	\$ -	-	#DIV/0!
\$ 144,064	\$ 154,803	\$ (10,739)	-6.94%	\$ 190,469	\$ (46,405)	-24.36%	Total Non-operating Revenue	\$ 917,637	\$ 928,818	\$ (11,181)	-1.20%	\$ 1,044,786	\$ (127,149)	-12.17%
\$ 19,160	\$ 134,209	\$ (115,049)	-85.72%	\$ 19,357	\$ (197)	-1.02%	Excess of Rev over Exp	\$ 772,909	\$ 565,710	\$ 207,199	36.63%	\$ 1,031,595	\$ (258,686.19)	-25.08%
0.60%	4.29%	-3.69%		0.65%	-0.05%		Total Margin %	4.07%	3.07%	1.00%		5.83%	-1.76%	
\$ 242,155	\$ 355,134	\$ (112,979)	-31.81%	\$ 231,357	\$ 10,797	4.67%	EBIDA \$	\$ 2,110,513	\$ 1,891,260	\$ 219,253	11.59%	\$ 2,290,677	\$ (180,164)	-7.87%
7.57%	11.35%	-3.79%		7.78%	-0.21%		EBIDA %	11.12%	10.25%	0.86%		12.94%	-1.82%	
-	-	-	-	-	-	-	Unrealized/Loss on Investments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	Other-Equity Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
\$ 19,160	\$ 134,209	\$ (115,049)	-85.72%	\$ 19,357	\$ (197)	-1.02%	Inc(Dec) in Unrestricted Net Assets	\$ 772,909	\$ 565,710	\$ 207,199	36.63%	\$ 1,031,595	\$ (258,686)	-25.08%

	2021													
	2020	December	January	February	March	April	May	June	July	August	September	October	November	December
Inpatient Revenue		398,245	185,718	301,659	257,709	99,101	232,966	(110,981)	64,765	136,198	379,426	523,470	189,204	258,666
Outpatient Revenue		3,483,894	3,247,433	3,240,681	4,233,483	3,949,549	3,959,665	4,272,534	3,706,878	4,022,362	4,317,329	4,033,627	4,211,679	4,228,714
Clinic Revenue		445,215	446,973	463,227	572,184	493,229	482,062	948,827	456,176	600,152	607,288	606,389	522,409	477,226
Other Revenue		5,195	4,838	4,636	5,412	4,715	4,304	5,036	5,083	5,171	5,520	5,058	5,495	5,606
Total Gross Revenue		4,332,549	3,884,961	4,010,203	5,068,787	4,546,594	4,678,997	5,115,415	4,232,901	4,763,884	5,309,562	5,168,544	4,928,785	4,970,212
Contractual Adjustments		1,727,811	1,560,971	1,683,055	2,096,142	1,926,610	1,824,204	2,000,705	1,779,922	1,997,904	2,131,163	2,278,607	2,046,492	2,087,772
Admin Adjustments		96,524	206,619	107,066	243,932	236,835	486,985	785,788	76,149	85,398	72,139	72,921	162,167	90,949
Charity Care		1,597	912	-	9,229	4,108	3,784	2,816	6,254	4,285	(129)	171	807	4,382
Bad Debt		38,776	49,727	42,808	28,732	44,968	(65,179)	34,171	12,218	72,447	56,920	95,078	17,120	44,750
Total Deductions		1,864,708	1,818,229	1,832,930	2,378,035	2,212,520	2,249,793	2,823,480	1,874,543	2,160,035	2,260,094	2,446,777	2,226,586	2,227,853
Net Patient Revenue		2,467,841	2,066,732	2,177,273	2,690,752	2,334,073	2,429,203	2,291,935	2,358,358	2,603,849	3,049,469	2,721,767	2,702,199	2,742,359
Other Operating Revenue		49,674	102,287	28,271	32,341	27,838	66,599	12,291	31,091	36,052	32,932	47,417	36,920	44,202
340B Program Revenue		266,735	299,948	266,120	255,240	278,813	336,054	62,208	237,473	357,476	217,408	291,977	289,672	268,872
Total Operating Revenue		2,784,249	2,468,966	2,471,664	2,978,333	2,640,724	2,831,857	2,366,434	2,626,923	2,997,376	3,299,809	3,061,161	3,028,791	3,055,434
Salaries and Wages		922,226	968,641	886,330	947,940	1,005,075	992,375	1,351,519	943,407	971,809	1,079,188	1,011,271	997,999	1,180,928
Benefits		327,117	362,858	360,090	342,812	382,650	379,148	667,597	279,983	302,217	323,831	356,373	308,108	346,615
Contract Labor/Services		356,459	302,118	261,735	383,524	326,519	298,282	309,324	282,337	314,612	311,894	298,708	258,166	283,824
Total Labor Costs		1,605,803	1,633,617	1,508,155	1,674,277	1,714,244	1,669,805	2,328,441	1,505,727	1,588,638	1,714,913	1,666,352	1,564,273	1,811,366
Fees - Other Services		237,052	212,951	194,772	250,804	243,120	268,778	266,266	231,939	266,878	235,273	245,559	239,447	242,149
Supplies		661,425	463,266	517,804	614,638	521,127	445,944	561,918	487,774	545,699	578,913	532,136	614,797	671,953
Facility Costs		36,259	54,278	41,261	42,566	42,125	45,222	46,162	9,495	74,726	60,345	43,551	50,927	49,456
Repairs / Maintenance		23,330	33,806	28,264	40,356	36,707	31,115	30,546	29,081	34,274	32,424	28,769	32,734	30,098
Lease / Rent		5,093	4,906	4,906	5,093	1,778	4,622	4,622	4,622	4,622	4,808	4,622	4,622	4,808
Insurance		13,609	13,609	13,609	14,975	14,877	14,877	1,522	12,158	12,159	12,159	12,159	12,159	12,159
Interest		11,716	13,583	13,499	10,644	10,596	10,583	13,441	11,037	10,966	9,285	8,964	9,330	8,957
Depreciation / Amortization		200,284	229,891	186,541	208,237	200,950	222,361	209,256	215,431	215,313	208,493	216,191	209,601	214,038
Other Expense		19,901	18,871	36,965	25,361	26,204	19,214	33,147	37,440	50,839	30,742	31,693	28,775	38,982
340B Retail Program Costs		140,889	232,042	150,636	186,936	203,155	234,841	121,041	246,950	304,546	177,712	238,464	273,381	96,372
Total Operating Expenses		2,955,361	2,910,820	2,696,412	3,073,887	3,014,884	2,967,361	3,616,361	2,791,655	3,108,659	3,065,066	3,028,459	3,040,044	3,180,338
Operating Income/(Loss)		(171,112)	(441,853)	(224,748)	(95,553)	(374,160)	(135,504)	(1,249,927)	(164,731)	(111,283)	234,743	32,702	(11,254)	(124,904)
Operating Margin %		-6.1%	-17.9%	-9.1%	-3.2%	-14.2%	-4.8%	-52.8%	-6.3%	-3.7%	7.1%	1.1%	-0.4%	-4.1%
Non-Operating Revenue		190,469	522,575	159,003	181,787	279,837	166,153	3,923,307	149,313	141,889	168,494	163,838	150,039	144,064
Total Margin/(Loss)		19,357	80,721	(65,745)	86,233	(94,323)	30,649	2,673,379	(15,419)	30,607	403,236	196,539	138,786	19,160
Total Margin %		0.7%	2.7%	-2.5%	2.7%	-3.2%	1.0%	42.5%	-0.6%	1.0%	11.6%	6.1%	4.4%	0.6%

CASH FLOW STATEMENT

December 2021

Cash Beginning Balance December 1, 2021		19,060,135.28
Net Income (loss)	19,159.95	
Depreciation/Amortization	214,037.73	
Gain/Loss on Disposal of Asset	<u>-</u>	
		233,197.68
 <u>Change in Assets</u>		
Decrease in Net Patient A/R	112,547.09	
Decrease in Other receivables	26,562.06	
Decrease in Inventory	6,852.03	
Decrease in Prepaid Expenses	26,561.37	
Increase in Memorial / Scholarship Funds	(0.27)	
Increase in Self Funded Insurance Fund	(4,673.61)	
Increase in Property, Plant & Equip	(38,512.00)	
Increase in Debt Service Funds	(91,665.77)	
No Change in Deferred Outflows of Resources - Pension	-	
No Change in Deferred Outflows of Resources - OPEB	-	
Increase in Other Restricted Funds	(1,469.68)	
Net Change in Assets		36,201.22
 <u>Change in Liabilities</u>		
No Change in Current LTD	-	
Decrease in Accounts Payable	(343,024.07)	
Increase in Accrued Payroll	243,046.81	
Decrease in Accrued PTO	(1,876.74)	
Increase in Accrued P/R Taxes & Benefits	36,191.05	
Increase in Other Current Liabilities	8,818.33	
No Change in Unavailable Property Tax Revenue	-	
No Change in Deferred Inflows of Resources - Pension	-	
Increase in Deferred Inflows - HHS Stimulus Grant	75,628.67	
No Change in OPEB Related Deferred Inflows	-	
Increase in Long Term Debt	<u>21,002.17</u>	
Net Change in Liabilities		<u>39,786.22</u>
 Net effect to cash		 <u>309,185.12</u>
 Cash Ending Balance December 31, 2021		 <u><u>19,369,320.40</u></u>

**DAVIS COUNTY HOSPITAL
CASH FLOW SUMMARY - TREND
DECEMBER 2021**

<u>General Fund</u>	<u>December 2021</u>	<u>November 2021</u>	<u>October 2021</u>
Beginning Cash Balance	\$11,312,704.22	\$10,799,305.34	\$10,474,082.43
Monthly Cash Receipts	\$3,669,435.05	\$3,672,284.45	\$3,454,678.76
Monthly Cash Disbursements	\$3,038,728.77	\$3,158,885.57	\$3,129,455.85
Sub-total	\$11,943,410.50	\$11,312,704.22	\$10,799,305.34
 5-Star Money Market Account	 \$6,912,561.65	 \$7,234,082.81	 \$7,522,677.04
 Certificates of Deposit			
Due 01-27-23 0.60% 24 mo	\$184,001.51	\$184,001.51	\$184,001.51
Due 01-27-23 0.60% 24 mo	\$184,050.19	\$184,050.19	\$184,050.19
Due 05-28-21 2.50% 24 mo	\$145,296.55	\$145,296.55	\$145,077.15
 Total Certificates of Deposit	 \$513,348.25	 \$513,348.25	 \$513,128.85
 Total General Fund Cash and Cash Equivalents	 \$19,369,320.40	 \$19,060,135.28	 \$18,835,111.23
 <u>Restricted Funds</u>			
Total Restricted Funds	\$0.00	\$0.00	\$0.00
 <u>Board Designated - Capital Investment</u>			
5-Star Money Market Account	\$0.00	\$0.00	\$0.00
 Total Board Designated Cash and Cash Equivalents	\$0.00	\$0.00	\$0.00
 Total Hospital Cash and Cash Equivalents	 \$19,369,320.40	 \$18,835,111.23	 \$17,999,951.35

FY 2022 CAPITALIZED PURCHASES

An Affiliate of **MERCYONE**

<u>Date</u>	<u>Department</u>	<u>Item Description</u>	<u>Amount</u>	<u>Asset Type</u>
07/08/21	Acute	Pediatric Stretcher Crib	5,216.96	MME
08/16/21	Acute	Accuvein Vein Finder	12,000.00	MME
09/29/21	EVS	Floor Burnisher	21,609.06	MME
10/01/21	Emergency	Rapid Infuser	30,723.00	MME
10/12/21	Outpatient	Mindray Vital Signs Monitors	38,405.80	MME
10/16/21	Human Resources	Office Furniture	13,687.11	MME
11/01/21	Acute	Verathon Glidescope	16,169.00	MME
11/08/21	Surgery	Skytron Surgical Lighting	24,548.75	BUILDING
11/16/21	Info Tech	Office Furniture	22,016.82	MME
12/20/21	Acute	Sonosite Portable Ultrasound	38,512.00	MME
Total FY 2022 Capital Additions			<u>222,888.50</u>	

MHN - Central Iowa - Davis County Hospital
Key Ratios
Monthly and Year to Date Through December 31, 2021

PY End	MHN Target	Hosp Target	CY MO	PY MO	YTD	Ratio Description	Current Year (YTD)			
							Qtr 1	Qtr 2	Qtr 3	Qtr 4
233	60	90	202	225	210	Days Cash on Hand-Operating	204	204		
255	170	120	215	240	224	Days Cash on Hand-Total	215	216		
70	45	42	52	61	52	Days In Patient AR - Gross	55	53		
78	45	42	53	59	53	Days In Patient AR - Net	60	53		
-6.5%	1.0%	-3.1%	-4.1%	-6.1%	-0.8%	Operating Margin	-0.5%	-3.4%		
2.4%	7.0%	4.6%	3.2%	1.5%	6.6%	Operating EBIDA	7.1%	6.2%		
4.4%	3.0%	2.2%	0.6%	0.7%	4.1%	Total Margin	4.5%	3.7%		
12.4%	10.0%	9.5%	7.6%	7.8%	11.1%	Total EBIDA	11.6%	10.6%		
42.1%	NA	42.5%	42.0%	39.9%	41.9%	Contractual Adj as a % of Gross Chgs	41.3%	42.5%		
1.8%	2.75%	1.6%	1.0%	0.9%	1.1%	Uncomp Care as % of Gross Charges	1.1%	1.1%		
61.9%	60.0%	60.0%	59.3%	57.7%	54.5%	Labor Compensation Ratio	53.9%	55.1%		
1.40%	2.0%	2.00%	1.8%	2.6%	1.7%	Overtime %	1.6%	1.9%		
6.2	5.3	5.1	6.2	5.3	5.1	FTE's per Adjusted Patient Day	4.8	6.1		
\$ 2,946	\$ 1,610	\$ 2,600	\$ 3,535	\$ 2,874	\$ 2,681	Total Cost/Adj Patient Day	\$ 2,422	\$ 2,895		
\$ 462	\$ 170	\$ 490	\$ 777	\$ 683	\$ 549	Supply Exp Per Adj Patient Day	\$ 477	\$ 605		
36.2%	40.0%	40.0%	37.8%	41.3%	39.2%	Non-Salary Expense Ratio	39.4%	39.0%		
40.4%	28.0%	40.0%	19.1%	35.5%	19.1%	Long Term Debt to Capitalization	19.6%	19.2%		
2.18	2.5	2.00	2.35	1.30	3.40	Debt Service Coverage	3.51	3.30		
10.6	10	14	11.6	11.4	11.5	Average Age of Plant	11.5	11.5		
Prior Yr	MHN Target	Hosp Target	CY MO	PY MO	YTD	Payor Mix	Qtr 1	Qtr 2	YTD	Qtr 4
44.4%	N/A	N/A	37.9%	38.8%	40.2%	Medicare	40.9%	39.5%		
14.0%	N/A	N/A	14.5%	13.9%	15.2%	Medicaid	15.5%	14.9%		
19.8%	N/A	N/A	21.5%	22.8%	19.5%	Wellmark	18.4%	20.7%		
10.9%	N/A	N/A	7.0%	8.1%	7.7%	Commercial	8.2%	7.2%		
8.9%	N/A	N/A	16.2%	14.3%	15.6%	M-Care Advantage	15.3%	15.8%		
2.0%	N/A	N/A	3.0%	2.2%	1.8%	Private Pay	1.7%	1.9%		
100.0%	N/A	N/A	100.0%	100.0%	100.0%	Total	100.0%	100.0%	0.0%	0.0%

Green = Met Target
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.

DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
December 2021

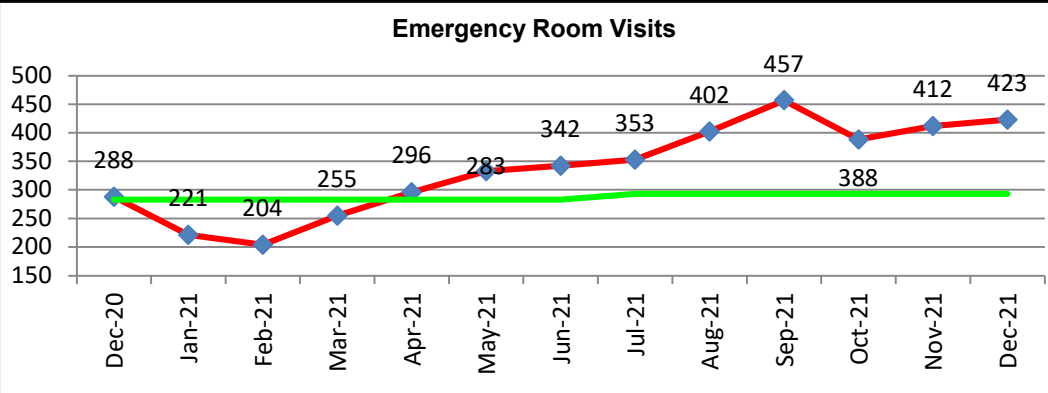
Growth	Trending																																										
<p><u>Average Daily Census</u> Description: Average daily census for acute & swing bed</p> <p>Calculation: Patient Days/Days in Month</p> <p>Target: Acute 1.16 Swing 1.16</p>	<p align="center">Average Daily Census</p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>1.6</td><td>1.2</td></tr> <tr><td>Jan-21</td><td>1.1</td><td>0.5</td></tr> <tr><td>Feb-21</td><td>1.0</td><td>1.1</td></tr> <tr><td>Mar-21</td><td>1.0</td><td>0.3</td></tr> <tr><td>Apr-21</td><td>0.6</td><td>0.4</td></tr> <tr><td>May-21</td><td>1.5</td><td>1.1</td></tr> <tr><td>Jun-21</td><td>1.0</td><td>0.6</td></tr> <tr><td>Jul-21</td><td>0.3</td><td>0.5</td></tr> <tr><td>Aug-21</td><td>0.4</td><td>0.9</td></tr> <tr><td>Sep-21</td><td>1.7</td><td>0.6</td></tr> <tr><td>Oct-21</td><td>2.1</td><td>0.4</td></tr> <tr><td>Nov-21</td><td>1.3</td><td>1.0</td></tr> <tr><td>Dec-21</td><td>1.4</td><td>0.1</td></tr> </tbody> </table>	Month	Acute	Swing	Dec-20	1.6	1.2	Jan-21	1.1	0.5	Feb-21	1.0	1.1	Mar-21	1.0	0.3	Apr-21	0.6	0.4	May-21	1.5	1.1	Jun-21	1.0	0.6	Jul-21	0.3	0.5	Aug-21	0.4	0.9	Sep-21	1.7	0.6	Oct-21	2.1	0.4	Nov-21	1.3	1.0	Dec-21	1.4	0.1
Month	Acute	Swing																																									
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<p><u>Acute Average Length of Stay</u> Description: Acute average length of stay in hours for the month</p> <p>Calculation: Patient Days/Discharges</p> <p>Target: 72 hours</p>	<p align="center">Acute Average Length of Stay (Hours)</p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>70</td></tr> <tr><td>Jan-21</td><td>82</td></tr> <tr><td>Feb-21</td><td>60</td></tr> <tr><td>Mar-21</td><td>45</td></tr> <tr><td>Apr-21</td><td>60</td></tr> <tr><td>May-21</td><td>63</td></tr> <tr><td>Jun-21</td><td>55</td></tr> <tr><td>Jul-21</td><td>60</td></tr> <tr><td>Aug-21</td><td>70</td></tr> <tr><td>Sep-21</td><td>68</td></tr> <tr><td>Oct-21</td><td>60</td></tr> <tr><td>Nov-21</td><td>65</td></tr> <tr><td>Dec-21</td><td>58.8</td></tr> </tbody> </table>	Month	Hours	Dec-20	70	Jan-21	82	Feb-21	60	Mar-21	45	Apr-21	60	May-21	63	Jun-21	55	Jul-21	60	Aug-21	70	Sep-21	68	Oct-21	60	Nov-21	65	Dec-21	58.8														
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<p><u>Outpatient Visits</u> Description: Outpatient visits for the month</p> <p>Target: 3,547</p>	<p align="center">Outpatient Visits</p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>3,471</td></tr> <tr><td>Jan-21</td><td>3,141</td></tr> <tr><td>Feb-21</td><td>2,994</td></tr> <tr><td>Mar-21</td><td>3,975</td></tr> <tr><td>Apr-21</td><td>3,462</td></tr> <tr><td>May-21</td><td>3,388</td></tr> <tr><td>Jun-21</td><td>3,513</td></tr> <tr><td>Jul-21</td><td>3,388</td></tr> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> <tr><td>Oct-21</td><td>3,982</td></tr> <tr><td>Nov-21</td><td>3,740</td></tr> <tr><td>Dec-21</td><td>3,782</td></tr> </tbody> </table>	Month	Visits	Dec-20	3,471	Jan-21	3,141	Feb-21	2,994	Mar-21	3,975	Apr-21	3,462	May-21	3,388	Jun-21	3,513	Jul-21	3,388	Aug-21	3,748	Sep-21	4,127	Oct-21	3,982	Nov-21	3,740	Dec-21	3,782														
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<p><u>Clinic Provider Visits</u> Description: Clinic Doctor visits for the month</p> <p>Target: 1,820</p>	<p align="center">Clinic Provider Visits</p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>1,680</td></tr> <tr><td>Jan-21</td><td>1,603</td></tr> <tr><td>Feb-21</td><td>1,662</td></tr> <tr><td>Mar-21</td><td>2,156</td></tr> <tr><td>Apr-21</td><td>1,867</td></tr> <tr><td>May-21</td><td>1,795</td></tr> <tr><td>Jun-21</td><td>1,887</td></tr> <tr><td>Jul-21</td><td>1,693</td></tr> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> <tr><td>Oct-21</td><td>1,925</td></tr> <tr><td>Nov-21</td><td>1,880</td></tr> <tr><td>Dec-21</td><td>1,612</td></tr> </tbody> </table>	Month	Visits	Dec-20	1,680	Jan-21	1,603	Feb-21	1,662	Mar-21	2,156	Apr-21	1,867	May-21	1,795	Jun-21	1,887	Jul-21	1,693	Aug-21	2,071	Sep-21	2,055	Oct-21	1,925	Nov-21	1,880	Dec-21	1,612														
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DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
December 2021

Growth Trending

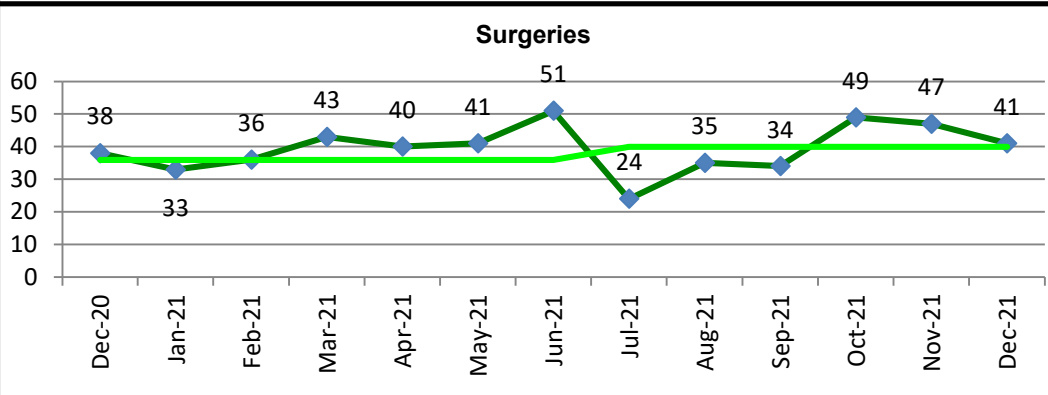
Emergency Room Visits
 Description:
 Emergency department visits for the month

 Target: 293



Surgeries
 Description:
 Inpatient & outpatient surgeries for the month

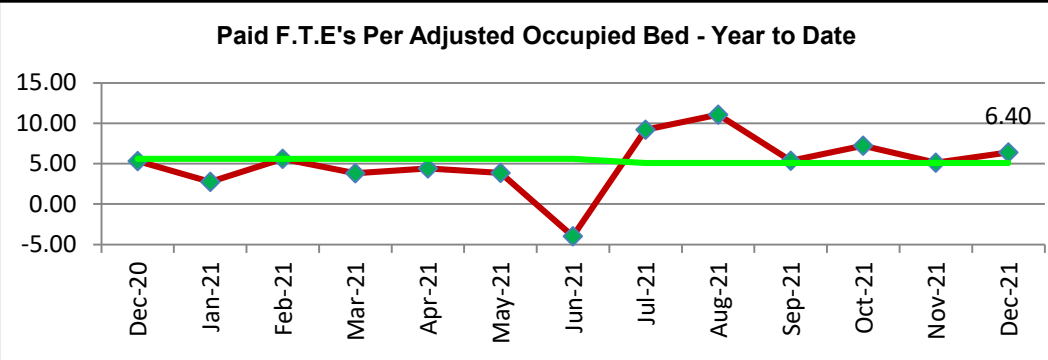
 Target: 40



People Trending

Paid FTE's per Adj. Occ. Bed
 Description:
 Paid FTE's per adjusted occupied bed year-to-date

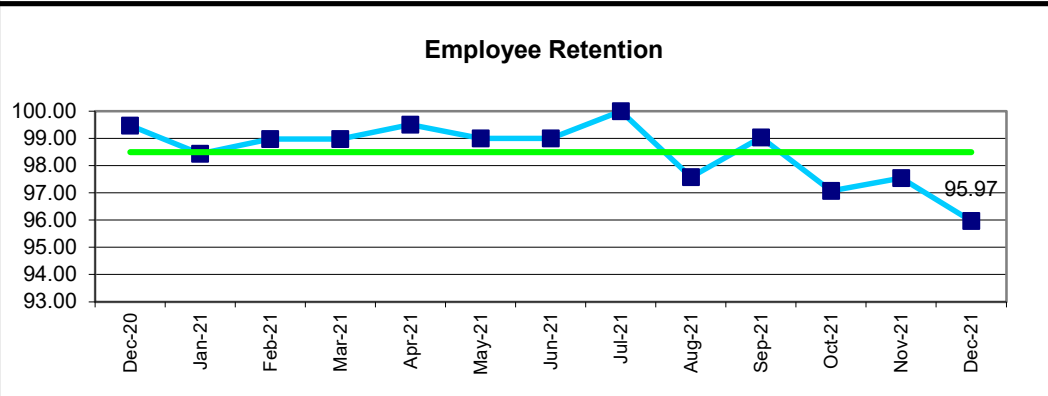
 Target: 5.1



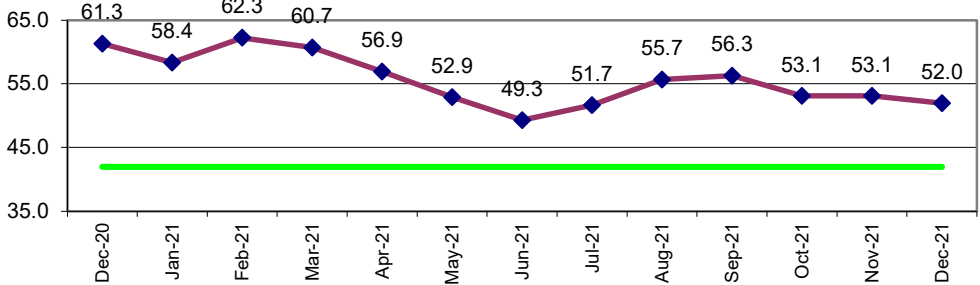
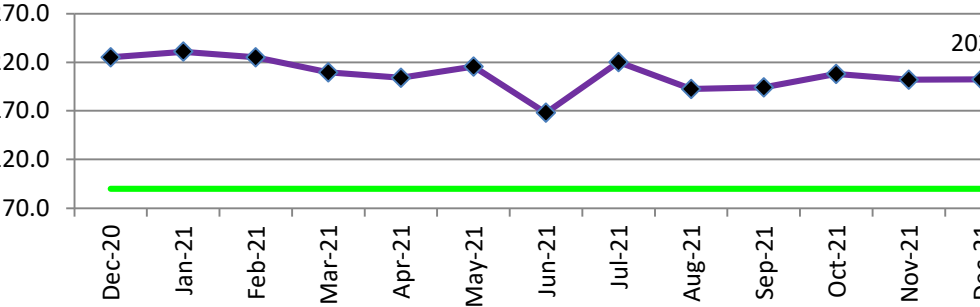
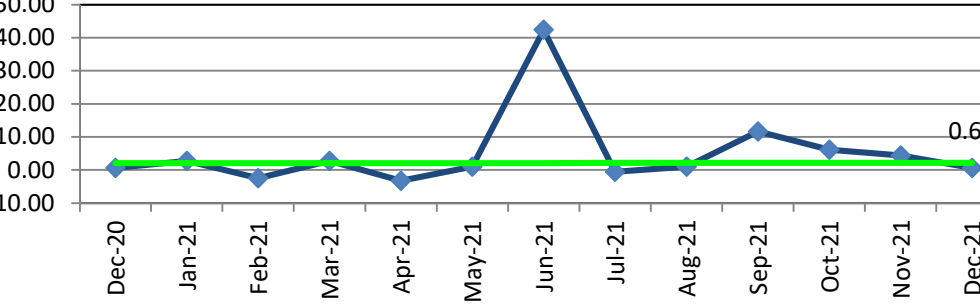
Employee Retention
 Description:
 Employee retention for the month

 Calculation:
 Retained Employees/
 Total Employees

 Target: 98.50%



DAVIS COUNTY HOSPITAL DASHBOARD
Indicator Definitions, Analysis, Actions and Graphs
December 2021

Finance		Trending																													
<p><u>Gross A/R Days</u></p> <p>Description: Gross A/R days at end of month</p> <p>Calculation: Gross A/R/ (Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target: 42</p>		<p>Gross A/R Days (Total)</p>  <table border="1"> <thead> <tr> <th>Month</th> <th>Gross A/R Days (Total)</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>61.3</td></tr> <tr><td>Jan-21</td><td>58.4</td></tr> <tr><td>Feb-21</td><td>62.3</td></tr> <tr><td>Mar-21</td><td>60.7</td></tr> <tr><td>Apr-21</td><td>56.9</td></tr> <tr><td>May-21</td><td>52.9</td></tr> <tr><td>Jun-21</td><td>49.3</td></tr> <tr><td>Jul-21</td><td>51.7</td></tr> <tr><td>Aug-21</td><td>55.7</td></tr> <tr><td>Sep-21</td><td>56.3</td></tr> <tr><td>Oct-21</td><td>53.1</td></tr> <tr><td>Nov-21</td><td>53.1</td></tr> <tr><td>Dec-21</td><td>52.0</td></tr> </tbody> </table>		Month	Gross A/R Days (Total)	Dec-20	61.3	Jan-21	58.4	Feb-21	62.3	Mar-21	60.7	Apr-21	56.9	May-21	52.9	Jun-21	49.3	Jul-21	51.7	Aug-21	55.7	Sep-21	56.3	Oct-21	53.1	Nov-21	53.1	Dec-21	52.0
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Dec-21	52.0																														
<p><u>Days Cash on Hand</u></p> <p>Description: Days of cash on hand at end of month</p> <p>Calculation: Total Cash/(YTD Total Expenses -Depreciation/Days in Period)</p> <p>Target: 90 Days</p>		<p>Days Cash on Hand</p>  <table border="1"> <thead> <tr> <th>Month</th> <th>Days Cash on Hand</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>220.0</td></tr> <tr><td>Jan-21</td><td>220.0</td></tr> <tr><td>Feb-21</td><td>220.0</td></tr> <tr><td>Mar-21</td><td>210.0</td></tr> <tr><td>Apr-21</td><td>200.0</td></tr> <tr><td>May-21</td><td>200.0</td></tr> <tr><td>Jun-21</td><td>170.0</td></tr> <tr><td>Jul-21</td><td>220.0</td></tr> <tr><td>Aug-21</td><td>180.0</td></tr> <tr><td>Sep-21</td><td>180.0</td></tr> <tr><td>Oct-21</td><td>200.0</td></tr> <tr><td>Nov-21</td><td>190.0</td></tr> <tr><td>Dec-21</td><td>202.4</td></tr> </tbody> </table>		Month	Days Cash on Hand	Dec-20	220.0	Jan-21	220.0	Feb-21	220.0	Mar-21	210.0	Apr-21	200.0	May-21	200.0	Jun-21	170.0	Jul-21	220.0	Aug-21	180.0	Sep-21	180.0	Oct-21	200.0	Nov-21	190.0	Dec-21	202.4
Month	Days Cash on Hand																														
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Nov-21	190.0																														
Dec-21	202.4																														
<p><u>Total Margin Percentage</u></p> <p>Description: Total margin percentage for the month</p> <p>Calculation: Total Margin(Loss)/ Total Revenue</p> <p>Target: 2.20%</p>		<p>Net Margin Percentage</p>  <table border="1"> <thead> <tr> <th>Month</th> <th>Net Margin Percentage</th> </tr> </thead> <tbody> <tr><td>Dec-20</td><td>0.00</td></tr> <tr><td>Jan-21</td><td>0.00</td></tr> <tr><td>Feb-21</td><td>-2.00</td></tr> <tr><td>Mar-21</td><td>0.00</td></tr> <tr><td>Apr-21</td><td>-2.00</td></tr> <tr><td>May-21</td><td>0.00</td></tr> <tr><td>Jun-21</td><td>42.00</td></tr> <tr><td>Jul-21</td><td>-2.00</td></tr> <tr><td>Aug-21</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>10.00</td></tr> <tr><td>Oct-21</td><td>5.00</td></tr> <tr><td>Nov-21</td><td>5.00</td></tr> <tr><td>Dec-21</td><td>0.60</td></tr> </tbody> </table>		Month	Net Margin Percentage	Dec-20	0.00	Jan-21	0.00	Feb-21	-2.00	Mar-21	0.00	Apr-21	-2.00	May-21	0.00	Jun-21	42.00	Jul-21	-2.00	Aug-21	0.00	Sep-21	10.00	Oct-21	5.00	Nov-21	5.00	Dec-21	0.60
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Nov-21	5.00																														
Dec-21	0.60																														

Davis County

HOSPITAL & CLINICS

An Affiliate of **MERCYONE**SM

WARRANT FOR DECEMBER 2021

General Expenses:	\$1,565,587.93
Payroll Expenses:	\$621,124.70
Electronic Fund Transfers:	\$852,016.14
	<hr/>
Total:	<u><u>\$3,038,728.77</u></u>

General Expenses Include the Following Capital Addition

SKYTRON		\$24,548.75
AURORA LIGHTS FOR PROCEDURE ROOM		
	TOTAL	\$24,548.75

The attached list of warrants totaling \$3,038,728.77 was approved for payment at the January 17, 2022 board meeting.

Brenda Johnson, Secretary/Treasurer

VENDOR	AMOUNT	ACCOUNT	VENDOR	AMOUNT	ACCOUNT
ABILITY NETWORK	394.37	PURCHASED SERV.	LIFE SERVE BLOOD CNTR.	11,614.78	BLOOD PRODUCTS
ABM HEALTHCARE SUPP. SERV.	10,081.48	PURCHASED SERV.	MCCLLOUD WATER SYSTEMS	108.00	PURCHASED SERV.
ACADEMY OF LYMPATIC STUDIES	816.01	SUPPLIES	MCKESSON CORP (PHARMA)	114,576.86	PHARMACY
ACADEMY OF NUTRITION & DIETETICS	191.00	PUBLICATIONS	MCKESSON DRUG	46,546.79	340B DRUGS
ACCESS SYSTEMS	18,494.20	PURCHASED SERV.	MCKESSON MED-SURG	31,007.87	COVID-19 SUPPLIES/ SUPPLIES/ MINOR EQUIP.
AHIMA	135.00	DUES	MCKESSON PLASMA & BIO	24,568.16	PHARMACY
AIRGAS	2,498.45	OXYGEN	MEDIACOM	576.15	PURCHASED SERV.
ALL SEASONS CLEANING SERV.	1,100.00	PURCHASED SERV.	MEDIVATORS	7,400.44	SERVICE CONTRACT/ SUPPLIES
AMAZON	1,971.06	COVID-19 EXPENSE/ PUBLICATIONS/ GROUNDS/ MINOR EQUIP./ SUPPLIES/ REPAIRS/ TRAINING	MEDLINE	1,982.13	SUPPLIES
AMERIPRISE	2,505.00	TAX SHELTER	MERCY ONE-DES MOINES	41,861.29	CONTRACT LABOR/ PURCHASED SERV
AMPERAGE	6,225.00	TV ADVERTISING/ WEB PAGE/ ADVERTISING/ COVID VACCINE ADVERTISING	MERCY ONE-DES MOINES	7,111.78	PHARMACY/ PURCHASED SERV.
ANDERSON ERICKSON	834.41	DAIRY PRODUCTS	MIDWEST CRYOGENIC	110.25	PURCHASED SERV.
ANSWERMED TELECOM	69.80	PURCHASED SERV.	MILLENNIA	500.00	PURCHASED SERV.
ARTHREX	3,834.74	SUPPLIES	MILLER, CHRIS	180.00	GRANT
ASI SIGNAGE INNOVATIONS	390.00	REPAIRS	MINDRAY DS USA	931.68	COVID SUPPLIES/ MAJOR MOVEABLE EQUIP.
ASSUREDPARTNERS GREAT PLAINS	2,347.80	PURCHASED SERV.	MJ'S COUNTRY SCAPES	560.00	GROUNDS
AVANOS MEDICAL	5,966.79	SUPPLIES	MM HAYES	3,440.00	SERVICE CONTRACT
AVEL eCARE	5,000.00	PURCHASED SERV.	MMIC INSURANCE	15,919.00	INSURANCE
BAYER HEALTHCARE	443.34	SUPPLIES	MONROE COUNTY HOSPITAL	2,199.23	CONTRACT LABOR
BECKMAN COULTER	11,287.72	SUPPLIES/ PURCHASED SERV	MUTCHLER COMM. CENTER	111.66	PAYROLL DEDUCTIONS
BEEKLEY MEDICAL	189.00	SUPPLIES	NASSCO	420.30	SUPPLIES
BIO-RAD LAB	1,691.12	SUPPLIES	NATIONAL BUSINESS FURNITURE	765.13	MINOR EQUIP/ COVID-19 EXPENSE
BIRKNER CONSULTING	2,126.25	PRO FEES	NELCO	372.60	SUPPLIES
BLOOMFIELD ANEST.	43,495.00	PRO FEES	NEXT MEDICAL	86.40	SUPPLIES
BLOOMFIELD AUTO PARTS	1,709.85	REPAIRS/ GROUNDS	NIGHT NURSE	148.75	PURCHASED SERV.
BLOOMFIELD COMMUNICATIONS	1,567.99	ADVERTISING/ PUBLIC ANNOUNCEMENT	NORTHEAST MO ELECTRIC CO-OP	3,000.00	LOAN PAYMENT
BLOOMFIELD TRUE VALUE	198.98	REPAIRS	NOVARAD	3,121.00	CURRENT LEASE
BOSTON SCIENTIFIC	401.00	SUPPLIES	NOX MEDICAL	150.53	SUPPLIES
BOUND TREE MEDICAL	36.00	SUPPLIES	OLYMPUS AMERICA	247.83	SUPPLIES
BRACCO DIAGNOSTICS	574.56	SUPPLIES	OPTUM360	146.26	PUBLICATIONS
BREG-RSW MEDICAL	505.74	SUPPLIES	OTTUMWA RADIO	2,632.07	RADIO ADVERTISING/ COVID ADVERTISING
BROTHER'S MARKET	323.25	FOOD/ EMP. RELATIONS/ SUPPLIES	PATIENT REFUND	4,256.45	PATIENT REFUND
CAPITAL ONE	555.89	REPAIRS	PATRIOT CONSULTING TECH. GRP.	13,433.40	PURCHASED SERV.
CARDINAL HEALTH	447,738.34	SUPPLIES/ COVID-19 EXPENSE/ PHARMACY/ REPAIRS	PAYOR REFUND	9,781.24	PAYOR REFUND
CARDINAL HEALTH 110	33,297.10	340B DRUGS	PC CONNECTION SALES	4,032.01	SERVICE CONTRACT/ PURCHASED SERV./ SUPPLIES
CARELEARNING	7,310.00	SERVICE CONTRACT	PDC HEALTHCARE	74.46	SUPPLIES
CARNAHAN BRITTANY	720.00	PRO FEES	PENTAX MEDICAL	240.77	SUPPLIES
CAROLINA NARROW FABRIC	41.82	SUPPLIES	PEPSI COLA MEMPHIS	1,798.42	VENDING
CDW GOV.	8,243.28	MINOR EQUIP.	PEPSI-COLA	603.04	VENDING
CERNER	110,730.22	PURCHASED SERV./ SERVICE CONTRACT	PERFORMANCE HEALTH	404.15	SUPPLIES
CHANGE HEALTHCARE TECH.	5,483.45	PURCHASED SERV.	PETTY CASH	10,800.00	EMP. BENEFITS
CINTAS	92.66	EVS UNIFORMS	PHILLIPS MEDICAL SYS.	3,511.66	COVID-19 EXPENSE/ REPAIRS
CIRCLELINK HEALTH	6,965.00	PURCHASED SERV.	PHILLIPS MEDIA GRP.	320.00	ADVERTISING
CITIZENS MUTUAL	14,851.28	PHONE	PITNEY BOWES PURCHASE POWER	746.00	POSTAGE
CITY OF BLOOMFIELD	35,407.30	UTILITIES	PITNEY BOWES PURCHASE POWER	1,113.01	CURRENT LEASE
COBBLESTONE AND SUITES	152.00	LODGING DR. REMIS	PLURALSIGHT	2,895.00	SERVICE CONTRACT
COLLECTION SERVICES CNTR.	1,650.46	GARNISHMENTS	PREMIER MAP	799.00	ADVERTISING
CONMED	296.00	SUPPLIES	PREMIER SPECIALTY NTWK.	15,051.57	PRO FEES
CONTINUUM HEALTH TECH.	500.00	PURCHASED SERV.	PRESTO-X	340.00	PURCHASED SERV.
CRANEWARE	14,749.00	SERVICE CONTRACT	PROFESSIONAL HEALTHCARE RECRUITERS	6,000.00	EMP. RECRUITMENT
CROSSCONNECT ENG.	3,612.50	PURCHASED SERV.	PSYCHIATRIC MED. CARE	28,357.50	PURCHASED SERV.
DAVIS CO HOSP. FOUNDATION	348.00	PAYROLL DEDUCTIONS	R&D BATTERIES	91.50	REPAIRS
DAVIS CO HOSP. AUXILIARY	369.00	PAYROLL DEDUCTIONS	RELIANCE STANDARD	8,068.37	EMP. BENEFITS
DAVIS CO HOSP. INS PLAN	9,331.77	EMP. BENEFITS	RENOVO SOLUTIONS	2,804.33	BIOMED
DAVIS CO TREASURER AMB	1,368.34	AMB. FUEL	RMW SERVICES	539.25	PURCHASED SERV.
DCH - FLEX SPENDING ACCT.	4,189.56	FLEX SPENDING	ROBERTS, RHONDA	16.94	SUPPLIES
DENMAN LINEN SERV.	4,281.65	PURCHASED SERV.	RURAL MEDICAL SOLUTIONS	87,199.87	SUPPLIES/ PURCHASED SERV
DES MOINES LAB	23,039.62	OUTSIDE SERVICES	RURAL PARTNERS IN MEDICINE	40,991.30	CONTRACT LABOR/ PRO FEES
DEXON COMPUTER	600.00	MINOR EQUIP.	SCANNER MASTER	218.16	MINOR EQUIP.
DIAGNOSTIC IMAGING ASSOC.	33.00	WORKER'S COMP	SEIM JOHNSON LLP	1,395.00	AUDITING
DOCS EMERGENCY MED.	46,053.00	PRO FEES	SHAMROCK SCIENTIFIC	220.55	SUPPLIES
eSUTURES.COM	464.00	SUPPLIES	SHARED MEDICAL SERV.	4,125.00	OUTSIDE SERVICES
EVOQUA WATER TECH.	900.00	PURCHASED SERV.	SHAZAM	2,426.13	CREDIT CARD FEES
EXPERIAN HEALTH	250.49	PURCHASED SERV.	SHELTON-DEHAAN	85.95	SUPPLIES
FEDERAL EXPRESS	357.96	PURCHASED SERV.	SHRED-IT	183.20	PURCHASED SERV.
FFF ENTERPRISES	22,543.50	PHARMACY	SIACC JUVENILE PROJ.	818.72	PURCHASED SERV.
FIRST DAKOTA INDEMIITY	7,569.00	WORKER'S COMP INS	SINCLAIR BROADCAST GRP.	765.00	COVID-19 ADVERTISING
FISHER HEALTHCARE	2,675.18	SUPPLIES	SKYTRON	24,548.75	MAJOR MOVEABLE EQUIP.
G E PRECISION HEALTHCARE	20,267.66	REPAIRS	SMILE MAKERS	16.79	SUPPLIES
GE HEALTHCARE	536.35	SUPPLIES	SOMNITECH	3,100.00	PURCHASED SERV.
GEM MEDICAL SUPP.	825.68	COVID-19 SUPPLIES/ LINENS	SOUTHERN IA ELECTRIC CO-OP	4,564.03	LOAN PAYMENT
GERMFREE	680.81	SUPPLIES	STAPLES	3,114.66	SUPPLIES/ GRANT/ MINOR EQUIP.
GRACE MEDICAL	319.00	SUPPLIES	STAXI CORP	3,833.50	COVID-19 SUPPLIES/ MINOR EQUIP.
GRAINGER	3,604.70	SUPPLIES/ MINOR EQUIP./ REPAIRS	STERICYCLE	764.83	PURCHASED SERV.
GRAY THADD	100.00	WALK FOR LIFE	STERIS	88.62	SUPPLIES
GREER	436.58	PHARMACY	STRYKER INSTRUMENTS	3,046.18	SUPPLIES/ REPAIRS
HAMILTON PRODUCE	30.62	REPAIRS	STRYKER ORTHO	2,772.00	SUPPLIES
HARMONY HEALTHCARE IT	1,466.67	SERVICE CONTRACT	STRYKER SALES CORP.	1,774.15	REPAIRS
HEALTH CARE LOGISTICS	523.02	SUPPLIES	SUCCESS BANK- HSA	8,778.82	HSA CONTRIBUTIONS
HEALTH PARTNERS OF SW IA	12.00	PURCHASED SERV.	SYSCO	14,106.40	FOOD/ SUPPLIES/ SOAP
HEALTHCARE INFECTION CONTROL SOL.	123.29	PHARMACY	SYSMEX AMERICA	375.00	SUPPLIES

<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>	<u>VENDOR</u>	<u>AMOUNT</u>	<u>ACCOUNT</u>
HEALTHLINK	52.66	CONTRACTUALS	TEDROW, FAYE	15.25	PURCHASED SERV.
HELTON, PAIGE	2,000.00	TUITION REIMBURSEMENT	THE HOME DEPOT	660.19	SUPPLIES
HENRY SCHEIN	214.86	SUPPLIES	THE OTTUMWA COURIER	450.00	ADVERTISING
HIRERIGHT	123.00	PURCHASED SERV.	THE RED SHED	125.00	EMP. RELATIONS
HOSPITAL PAYROLL	621,124.70	PAYROLL	TIAA BANK	4,621.88	CURRENT LEASE
HY VEE CARE	50.99	WORKER'S COMP	TOWN CRIER	344.11	SUPPLIES
HY VEE PHARMACY	14.07	PHARMACY	TRAVELERS CL REMITTANCE CNTR.	6,696.90	INSURANCE
HY-VEE INC	678.22	PHARMACY	TRI ANIM HEALTH SERV.	116.69	SUPPLIES
INTEGRATED SCIENCE SUPP.	820.00	PURCHASED SERV.	TRI CO SHOPPER	467.92	ADVERTISING
INTERNAL REVENUE SERV.	233,506.19	FED/ FICA TAX WITHHOLDING	Tsys	1,654.75	CREDIT CARD FEES
IOWA DEPT OF REVENUE	40,864.96	STATE TAX WITHHOLDING	UNITED SHOCKWAVE SERV.	2,400.00	PURCHASED SERV.
IOWA DEPT OF NATURAL RESOURCES	65.00	PURCHASED SERV.	UMB BANK	90,484.99	BOND PAYMENT
IOWA HEART CENTER	2,666.56	PRO FEES	US FOODS	4,788.04	FOOD/ SUPPLIES/ SOAP
IOWA WATER MANAG. CO	800.00	PURCHASED SERV.	VAPOTHERM	834.59	REPAIRS/ MINOR EQUIP.
IPERS	127,014.41	IPERS CONTRIBUTIONS	VERIZON	4,044.63	PHONE
IRHTP	2,117.50	PURCHASED SERV.	VISA	6,834.38	ADVERTISING/ SUPPLIES/ EMP. RELATIONS/ PROMO/ PURCHASED SERV./ SERVICE CONTRACT/ TRAINING
JACKSON-HIRSH	215.00	SUPPLIES	VISION SERVICE PLAN	1,941.76	EMP. BENEFITS
J'S ONE STOP	117.50	VEHICLE FUEL	VIVIAL	83.15	YELLOW PAGES
JUBILANT HOLLISTER STIER	1,220.05	PHARMACY	WASTE MANAGEMENT	2,576.71	PURCHASED SERV.
KABEL BUSINESS SERV.	171.20	KABEL/ COBRA FEES	WELLMARK B/C & B/S OF IA	146,587.15	EMP. BENEFITS
KEF PROPERTIES	2,600.00	EMP. RECRUITMENT	WHITMAN ENT, PLC	23,445.37	PRO FEES
KINCART PHYSICAL THRPY SERV.	86,527.98	PRO FEES	WILLIER JEFFREY PHARM	500.00	CONTRACT LABOR
KOHL WHOLESALE	3,572.73	FOOD/ SUPPLIES/ SOAP	WORLDPAY	469.56	CREDIT CARD FEES
KRAMES	200.21	SUPPLIES	WORTMANN MACHINE & WELDING	80.00	GROUPS
KRONOS SAASHR	1,364.62	PURCHASED SERV.	YODER LUMBER	26.85	REPAIRS
LAB CORP OF AMERICA	309.00	OUTSIDE SERVICES	Z&Z MEDICAL	285.95	SUPPLIES
LANDAUER	59.85	PURCHASED SERV.	ZOHO CORP	5,121.00	SERVICE CONTRACT
LANGUAGE LINE SERVICES	1,210.20	PURCHASED SERV.			

TOP 20 PAYMENTS

CARDINAL HEALTH	447,738.34	SUPPLIES/ COVID-19 EXPENSE/ PHARMACY/ REPAIRS
MCKESSON COPORATION (PHARMA)	114,576.86	PHARMACY
CERNER CORPORATION	110,730.22	PURCHASED SERV./ SERVICE CONTRACT
RURAL MEDICAL SOLUTIONS, LLC	87,199.87	SUPPLIES/ PURCHASED SERV
KINCART PHYSICAL THERAPY SERVICES	86,527.98	PRO FEES
MCKESSON DRUG COMPANY	46,546.79	340B DRUGS
DOCS EMERGENCY MEDICINE	46,053.00	PRO FEES
BLOOMFIELD ANESTHETISTS	43,495.00	PRO FEES
MERCY ONE- DES MOINES	41,861.29	CONTRACT LABOR/ PURCHASED SERV
RURAL PARTNERS IN MEDICINE, LLC	40,991.30	CONTRACT LABOR/ PRO FEES
CITY OF BLOOMFIELD	35,407.30	UTILITIES
CARDINAL HEALTH 110, LLC	33,297.10	340B DRUGS
MCKESSON MEDICAL-SURGICAL	31,007.87	COVID-19 SUPPLIES/ SUPPLIES/ MINOR EQUIP.
PSYCHIATRIC MEDICAL CARE LLC	28,357.50	PURCHASED SERV.
MCKESSON PLASMA & BIOLOGICS	24,568.16	PHARMACY
PAYROLL-RELATED		
HOSPITAL PAYROLL FUND	621,124.70	PAYROLL
INTERNAL REVENUE SERVICE	233,506.19	FED/ FICA TAX WITHHOLDING
WELLMARK B/C AND B/S OF IOWA	146,587.15	EMP. BENEFITS
IPERS	127,014.41	IPERS CONTRIBUTIONS
IOWA DEPARTMENT OF REVENUE	40,864.96	STATE TAX WITHHOLDING
	<u>2,387,455.99</u>	